



Notice of a Meeting

Performance Scrutiny Committee

Thursday, 7 November 2019 at 10.00 am

Rooms 1&2 - County Hall, New Road, Oxford OX1 1ND

Membership

Chairman Councillor Liz Brighthouse OBE

Deputy Chairman - Councillor Jenny Hannaby

Councillors:

Nick Carter
Mike Fox-Davies
Tony Ilott

Liz Leffman
Charles Mathew
Glynis Phillips

Judy Roberts
Michael Waine
Liam Walker

Notes: *A pre-meeting briefing will take place in the Members' Board Room at 9.30am on the day of the meeting.*

Date of next meeting: 12 December 2019

What does this Committee review or scrutinise?

- The performance of the Council and to provide a focused review of:
 - Corporate performance and directorate performance and financial reporting
 - Budget scrutiny
- the performance of the Council by means of effective key performance indicators, review of key action plans and obligations and through direct access to service managers, Cabinet Members and partners;
- through call-in, the reconsideration of decisions made but not yet implemented by or on behalf of the Cabinet;
- queries or issues of concern that may occur over decisions being taken in relation to adult social care;
- the Council's scrutiny responsibilities under the Crime and Justice Act 2006.

How can I have my say?

We welcome the views of the community on any issues in relation to the responsibilities of this Committee. Members of the public may ask to speak on any item on the agenda or may suggest matters which they would like the Committee to look at. **Requests to speak must be submitted to the Committee Officer below no later than 9 am on the working day before the date of the meeting.**

For more information about this Committee please contact:

Chairman	-	Councillor Liz Brighthouse E.Mail: liz.brighthouse@oxfordshire.gov.uk
Policy & Performance Officer	-	Lauren Rushen, Policy Officer 07990 367851; lauren.rushen@oxfordshire.gov.uk
Committee Officer	-	<i>Colm Ó Caomhánaigh, Tel 07393 001096</i> colm.ocaomhanaigh@oxfordshire.gov.uk

Yvonne Rees
Chief Executive

October 2019

About the County Council

The Oxfordshire County Council is made up of 63 councillors who are democratically elected every four years. The Council provides a range of services to Oxfordshire's 678,000 residents. These include:

schools	social & health care	libraries and museums
the fire service	roads	trading standards
land use	transport planning	waste management

Each year the Council manages £0.9 billion of public money in providing these services. Most decisions are taken by a Cabinet of 9 Councillors, which makes decisions about service priorities and spending. Some decisions will now be delegated to individual members of the Cabinet.

About Scrutiny

Scrutiny is about:

- Providing a challenge to the Cabinet
- Examining how well the Cabinet and the Authority are performing
- Influencing the Cabinet on decisions that affect local people
- Helping the Cabinet to develop Council policies
- Representing the community in Council decision making
- Promoting joined up working across the authority's work and with partners

Scrutiny is NOT about:

- Making day to day service decisions
- Investigating individual complaints.

What does this Committee do?

The Committee meets up to 6 times a year or more. It develops a work programme, which lists the issues it plans to investigate. These investigations can include whole committee investigations undertaken during the meeting, or reviews by a panel of members doing research and talking to lots of people outside of the meeting. Once an investigation is completed the Committee provides its advice to the Cabinet, the full Council or other scrutiny committees. Meetings are open to the public and all reports are available to the public unless exempt or confidential, when the items would be considered in closed session.

If you have any special requirements (such as a large print version of these papers or special access facilities) please contact the officer named on the front page, giving as much notice as possible before the meeting

A hearing loop is available at County Hall.

AGENDA

- 1. Apologies for Absence and Temporary Appointments**
- 2. Declarations of Interest - Guidance note on back page of the agenda**
- 3. Minutes (Pages 1 - 12)**

To approve the minutes of the meetings held on 5 September 2019 and 10 October 2019 and to receive information arising from them.

- 4. Petitions and Public Address**
- 5. Serious Case Review and Mental Health Homicide Review**

10.10

This will be a presentation concerning the Serious Case Review (SCR) published by Oxfordshire Safeguarding Children Board (OSCB) and a Mental Health Homicide Review into the care and treatment of the mother, which was commissioned by NHS England.

The Serious Case Review concerns the tragic death of a young boy, Child M, from injuries inflicted by his mother. Child M's mother pleaded guilty to causing his death by manslaughter on the grounds of diminished responsibility and was made the subject of an indefinite hospital order under the Mental Health Act. Both independent reviews of the case found that Child M's death could not have been predicted or prevented by professionals working with the family.

The Serious Case Review concludes that the "review of records gives no indication that any of the professionals involved missed signs of a serious deterioration in the mother's mental health or risk to Child M in the days or weeks leading up to his death." A series of recommendations were produced as part of the review's conclusion which are currently being implemented.

- 6. Business Monitoring and Management Report (Pages 13 - 66)**

10.40

Report by the Corporate Director for Customers and Organisational Development and Director of Finance

This report sets out Oxfordshire County Council's (OCC's) progress towards Corporate Plan priorities and provides an update on the delivery of the Medium Term Financial Plan from 1 September to 30 September. A summary of overall performance and description of change is contained within the report. The report contains three annexes:

- Annex A shows our current performance against targets and summarises progress towards overall outcomes set out in our Corporate Plan.
- Annex B sets out the new Leadership Risk Register which has been developed as part of the Council's work to strengthen risk and opportunities management.
- Annex C sets out the current financial position, providing detailed explanations of

significant budget variations and an update on the Medium-Term Financial Plan including the delivery of savings agreed by Council in February 2019.

The Committee is RECOMMENDED to note the report and consider any matters for future attention by the Committee.

7. HMICFRS Report on the Inspection of Oxfordshire Fire and Rescue Service 2018/19 (Pages 67 - 72)

11.10

Report by the Chief Fire Officer.

In November 2018 HMICFRS carried out an inspection of Oxfordshire Fire and Rescue Service over the course of a week. A team of ten inspectors carried out the inspection, speaking to staff, our partners and the public. To assess how good OFRS are at providing a service to the public. This inspection focused on three areas, these are:

1. Effectiveness - How effective is the fire and rescue service at keeping people safe and secure from fire and other risks?
2. Efficiency - How efficient is the fire and rescue service at keeping people safe and secure from fire and other risks?
3. People - How well does the fire and rescue service look after its people?

HMICFRS provide judgement on these three areas giving one of the following grades:

- Outstanding
- Good
- Requires Improvement
- Inadequate

Oxfordshire County Council Fire and Rescue Service received the judgement of “Good” overall in all three areas of the inspection.

The inspectorate inspected 11 areas of the service known as sub-diagnostics. Of these 11 sub-diagnostics the service received the following judgment:

One area of “Outstanding” for “Promoting the right values and culture”, eight areas of “Good” and two areas “Requiring Improvement, see detail in the main report.

The Committee is recommended to:

- a) **accept this action plan for publication**
- b) **advise on the frequency of reporting on the action plan for the Committee by Oxfordshire Fire and Rescue Service.**

8. Highways Deep Dive Follow-up (Pages 73 - 78)

11.40

Report by the Director for Community Operations.

This report presents an update for Performance Scrutiny on the current position against

the actions recommended. It was agreed when presented to Cabinet that officers would provide an update autumn 2019.

The Committee is RECOMMENDED to;

- a) **note the progress of the actions following the Highways ‘Deep Dive’; and**
- b) **endorse the tasks identified in paragraph 29 as the remaining priorities.**

9. Work Programme (Pages 79 - 82)

12.10

To agree the committee’s work programme for future meetings based on key priorities and discussion in the meeting.

10. Transformation Sub-Committee Meeting (Pages 83 - 86)

For information only - Draft Minutes from the Transformation Sub-Committee Meeting held on 17 October 2019.

Declarations of Interest

The duty to declare.....

Under the Localism Act 2011 it is a criminal offence to

- (a) fail to register a disclosable pecuniary interest within 28 days of election or co-option (or re-election or re-appointment), or
- (b) provide false or misleading information on registration, or
- (c) participate in discussion or voting in a meeting on a matter in which the member or co-opted member has a disclosable pecuniary interest.

Whose Interests must be included?

The Act provides that the interests which must be notified are those of a member or co-opted member of the authority, **or**

- those of a spouse or civil partner of the member or co-opted member;
- those of a person with whom the member or co-opted member is living as husband/wife
- those of a person with whom the member or co-opted member is living as if they were civil partners.

(in each case where the member or co-opted member is aware that the other person has the interest).

What if I remember that I have a Disclosable Pecuniary Interest during the Meeting?.

The Code requires that, at a meeting, where a member or co-opted member has a disclosable interest (of which they are aware) in any matter being considered, they disclose that interest to the meeting. The Council will continue to include an appropriate item on agendas for all meetings, to facilitate this.

Although not explicitly required by the legislation or by the code, it is recommended that in the interests of transparency and for the benefit of all in attendance at the meeting (including members of the public) the nature as well as the existence of the interest is disclosed.

A member or co-opted member who has disclosed a pecuniary interest at a meeting must not participate (or participate further) in any discussion of the matter; and must not participate in any vote or further vote taken; and must withdraw from the room.

Members are asked to continue to pay regard to the following provisions in the code that *“You must serve only the public interest and must never improperly confer an advantage or disadvantage on any person including yourself”* or *“You must not place yourself in situations where your honesty and integrity may be questioned.....”*.

Please seek advice from the Monitoring Officer prior to the meeting should you have any doubt about your approach.

List of Disclosable Pecuniary Interests:

Employment (includes *“any employment, office, trade, profession or vocation carried on for profit or gain”*.), **Sponsorship, Contracts, Land, Licences, Corporate Tenancies, Securities.**

For a full list of Disclosable Pecuniary Interests and further Guidance on this matter please see the Guide to the New Code of Conduct and Register of Interests at Members’ conduct guidelines. <http://intranet.oxfordshire.gov.uk/wps/wcm/connect/occ/Insite/Elected+members/> or contact Glenn Watson on **07776 997946** or glenn.watson@oxfordshire.gov.uk for a hard copy of the document.